2CheapC\text{trs Group}

ANNUAL SHAREHOLDERS' MEETING



26 September 2025

Board of Directors & Senior Management





Michael StiassnyIndependent Director
Chair



David (Yusuke) Sena CEO Executive Director Co-Founder



Gordon Shaw Independent Director



Angus Guerin CFO







Shareholder & proxyholder Q&A participation

Written questions

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Help

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Shareholder & proxyholder voting

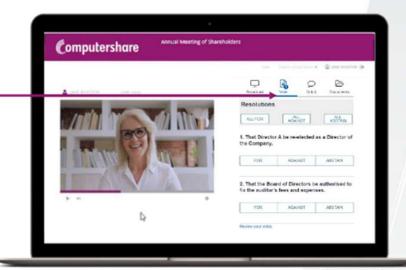
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Your vote has been cast when the tick appears.

To change your vote, select **Change Your Vote.**





* 2025 Agenda

1.
Chairman's
Address
Michael Stiassny
Chair

2.
Operational
Update
Angus Guerin
CFO

3. Resolutions ★

4. General Business + Q&A









Revenue and income

\$82.0M

V down 6% from \$86.8m

NPAT

\$3.3M

V down 47% from \$6.2m

Dividend

6.03 CPS

V down from 11.56 cps

Underlying EPS

7 CPS

v down from 14 cps

Operating cash flow ex. lending

\$6.7M

V down \$0.2m from \$6.9m

Contribution margin

\$17.8_M

V down 14% from \$20.7m

Gross margin

22%

▼ down 2% from 24%

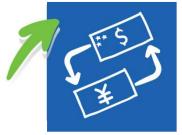


***** Market dynamics





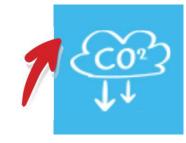
Interest rates



Foreign exchange



Public to dealer sales



Carbon tax



Immigration



Cost of living



***** Focused strategy

Winning by leveraging strengths





SUPPLY CHAIN **LEADERSHIP**

- Leverage existing buying capability to lead the supply of affordable imports
- · Systemise the buying process using data to drive smarter, faster decisions.
- Leverage scale for efficiencies
- Expand and develop local purchasing capability



RETAIL **FOOTPRINT**

- · Maintain national footprint for wider reach
- Focus on large yards in easy to access high traffic zones
- Consolidate lower performing yards
- Standardise look and feel



GROSS MARGIN EXPANSION

- · Manage mix & pricing to remain competitive while passing on carbon credits
- Stabilise & optimise in-house operations to drive cost savings and efficiency
- · Increase Finance & Insurance penetration while leveraging size to drive better margins



CUSTOMER EXPERIENCE

- · Invest in new website as a core asset to drive growth. deepen engagement, and reduce reliance on thirdparty platforms
- Leverage sales and customer care teams as a competitive advantage
- Maintain our disruptive spirit by challenging conventions, testing ideas, and executing boldly through multiple channels.

OUR **PEOPLE**

- · Build strong internal systems to support sustainable growth
- Develop managers and leaders to lift productivity
- Equip teams with tools and processes that drive performance



★ Flagship yards open







★ Vehicle sourcing

Increased direct purchasing
Japanese subsidiary (Car Plus kk)



Increased focus on Local purchasing





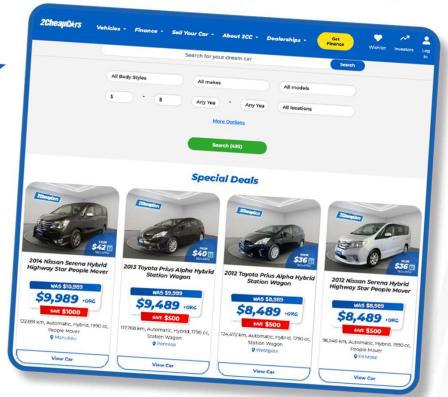
★ DIGITAL FOOTPRINT











Optimised Vehicles are of Whether your for over 20 ye

Mobile



FY26 YTD (August) update



NPAT

\$0.8M

V down \$0.7m from \$1.5m

Gross margin

19%

V down 2% from 21%

Vehicles sold

V down 12% from 3,475

Revenue

\$33.4M

V down 5% from \$35.2m

Finance penetration

31%

1 up 4% from 27%

Operating cashflow

\$1.5M

∧ up \$1.4m from \$0.1m

Challenges

FY26 outlook



Carbon tax continues to impact margins

Cost of living crisis continues to impact customers



Lower net immigration as compared to FY24



Competition for Japanese stock increasing prices

Opportunities



Greenlane and Sylvia Park



Lower interest rates continue to ease pressure on finance



NZD strength expected to continue to deliver lower COGS



Local purchasing





* Shareholder resolutions



Limited.

That Michael Stiassny be re-elected as a Director of 2 Cheap Cars Group

That Gordon Shaw be re-elected as a Director of 2 Cheap Cars Group Limited.

That the Board be authorised to fix the Auditor's fees and expenses.





★ Proxy voting results

Resolution	For	Against	Discretionary	Abstain*
That Michael Stiassny be re-elected as a Director of 2 Cheap Cars Group Limited.	38,400,308	21,767	36,000	9,073
That Gordon Shaw be re-elected as a Director of 2 Cheap Cars Group Limited.	38,301,246	20,206	136,500	9,196
That the Board be authorised to fix the Auditor's fees and expenses.	38,086,413	17,363	354,770	8,602

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GENERAL * BUSINESS Q&A





THANK YOU









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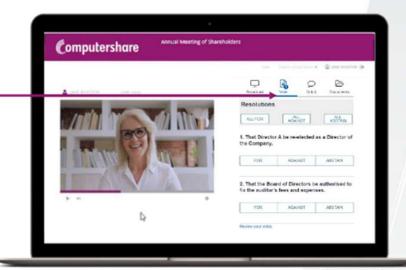
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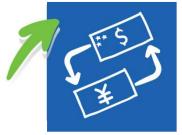


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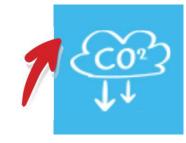
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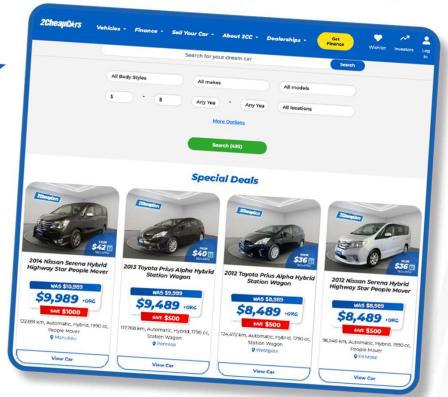
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